CARIN Strategic Plan

Actions for 2018 - 2021

Camden Asset Recovery Inter-agency Network
Secretariat
Camden Asset Recovery Inter-agency Network (CARIN)
Europol Criminal Assets Bureau
Horizontal Operational Support/ Financial Intelligence Group
Eisenhowerlaan 73
2517 KK The Hague
The Netherlands

carin@europol.europa.eu
Tel: 31 703 531 720

www.carin.network
Development of the Strategic Plan

The development of the “CARIN Strategic Plan for 2018 – 2021” started in 2017 during the Swedish Presidency of CARIN. At the Annual General Meeting, which took place in Stockholm during the period 11-13 October 2017, CARIN Contact Points discussed how to improve the network and increase its effectiveness in denying and depriving people of the proceeds of criminal conduct. The AGM produced a number of discussion points which were collected by the Swedish Presidency who worked with the Steering Group in categorising and developing them. Poland took up the Presidency of CARIN in 2018 and this development work continued. The purpose of developing a 4 year plan is to allow for multi-year planning which will allow for greater certainty in growing and developing the network. It also provides a mechanism by which the outputs and goals may be monitored.

This Plan recognises the strength of the network and its ability to respond dynamically to changes and emerging trends. It also recognises the need to assist and develop Contact Points skills and abilities having regard to changes and turnover in personnel. The Plan focuses on the development of the network combined with resilience in skills and knowledge.

Vision of CARIN

Our vision is to simplify and improve the recovery of criminal assets.

Four Strategic Goals

CARIN has identified four strategic goals for action during the years 2018 to 2021, those being:

1. Strengthen cooperation between CARIN contact points and international partners.
2. Enhance information exchange between CARIN contact points.
3. Develop CARIN as a centre of excellence.
4. Influence policy related to criminal asset recovery.
Implementation and monitoring

Actions will be implemented by CARIN’s Contact Points, the Steering Group and the Secretariat. The Secretariat, supported by the annual Presidency, will collect information relevant to actions’ execution during the whole previous year.

CARIN’s Contact Points should, up until 31st January of the preceding year, submit to the Secretariat information on their involvement in implementation of the Strategic Plan’s actions.

The CARIN Presidency should, up until 31st January of the preceding year, submit to the Secretariat information on Presidency and Steering Group involvement in implementation of the Strategic Plan’s actions.

The CARIN Secretariat should collect information on its own involvement in implementation of the Strategic Plan’s actions on a regular basis.

The Annual Report will be drafted by the Secretariat by 28th February each year, supported by both the former and current Presidencies. If the Annual Report will contain information which should not be publicly available, an Executive Summary with public information will be drafted by the Secretariat, supported by the former and leading Presidencies. The Draft of the Annual Report and the Executive Summary will be passed by the Secretariat to the Steering Group Members.

Up until the 31th March the Annual Report and the Executive Summary will be adopted by the Steering Group and within 7 days announced via Secretariat to the CARIN Contact Points and CARIN’s international partners.

The Strategic Plan is drafted for 4 years. After the publication of the 3rd Annual Report (2020) the Steering Group will revise the list of Strategic Goals and actions and will start a work over the Plan for the next years.

Dated: 29th June 2018
**1. Strengthen cooperation between CARIN contact points and international partners.**

**ACTION 1.1 EXPLORE COOPERATION WITH JURISDICTIONS OUTSIDE ARINS**

to establish contact points in white-spots areas; to deliver training, technical advice and assistance; to support asset recovery (AR) initiatives and invite to participate in CARINs activities.

**ACTION 1.2 LINK ARIN NETWORKS**

to enhance cooperation and information exchange between ARINs, to support developing ARINs and to facilitate contacts between contact points of different ARINs.

**ACTION 1.3 BROADEN RELATIONSHIPS WITH INTERNATIONAL PARTNERS AIMING AT TACKLING ORGANISED CRIME**

to develop contacts with CARIN’s observership organisations and to establish contacts with other partners (including membership/observership status).

**ACTION 1.4 IMPROVE CARIN MEMBERS PARTICIPATION IN THE NETWORK**

to enhance CARIN contact points participation and engagement in network activities by drafting and implementing standards for membership and creating working groups.
### 2. Enhance information exchange between CARIN contact points.

<table>
<thead>
<tr>
<th>Action 2.1</th>
<th>Securing Information Exchange Between CARIN Contact Points</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>To identify existing means of information exchange and the needs of CARIN Contact Points and to promote the use of existing secure forms of information exchange.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Action 2.2</th>
<th>Standardise CARIN Request for Information and Responses</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>To prepare operational guidance based on Swedish Initiative and to promote its implementation.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Action 2.3</th>
<th>Collection of Statistics</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>To create an efficient reporting mechanism and execute its implementation</td>
</tr>
</tbody>
</table>
ACTION 3.1 ASSIST AND SUPPORT ITS MEMBERS BY PROVIDING EXPERTISE AND EXPERIENCE IN THE FIELD OF ASSET RECOVERY

to prepare a list of CARIN trainers to disseminate with requesting parties; to deliver training to requesting jurisdictions; to collect and prepare training materials.

ACTION 3.2 DEVELOP AND MAINTAIN CLOSE CONTACTS AND CO-OPERATION WITH INTERNATIONAL TRAINING INSTITUTIONS (CEPOL, EITN, ILEA, ICAR (BASEL INSTITUTE), OTHERS)

to establish contacts with relevant training institutions; to deliver training, technical advice and assistance; to enhance cooperation with training institutions by taking part in meetings, training and seminars; to take part in training needs assessment of these institutions.

ACTION 3.3 FACILITATE KNOWLEDGE SHARING ON THE LEGAL SYSTEMS OF ITS MEMBERS AND THE RELEVANT LAWS RELATED TO FINANCIAL INVESTIGATIONS AND ASSET RECOVERY PROCEDURES

to collect relevant information and disseminate it between CARIN Contact Points

ACTION 3.4 COLLECTION AND DISSEMINATION OF BEST PRACTICES

to collect examples of cooperation between CARIN contact points, training materials, etc. and to publish them on the CARIN website or FCIC.
4. Influence policy related to criminal asset recovery.

**ACTION 4.1 ANALYSIS OF LEGISLATION**
to conduct an analysis of the asset recovery legislation within CARIN to identify both the similarities which will aid mutual assistance and co-operation, and differences or obstacles which could affect co-operation.

**ACTION 4.2 HARMONISATION OF LAW**
following the analysis of legislation, recommendations will be made for harmonisation to enhance cross border co-operation.

**ACTION 4.3 ASSET SHARING**
to identify and analyse current practice with a view to developing a policy position that can be promoted by CARIN members.

**ACTION 4.4 RE-INVESTMENT OF RECOVERED ASSETS INTO LAW ENFORCEMENT AND PROSECUTION**
to identify the schemes and laws that already exist within CARIN and to develop policy or best practices in this area.

**ACTION 4.5 NON CONVICTION BASED FORFEITURE**
to identify the CARIN members who have non conviction based forfeiture and identify blockages that exist in cross border co-operation.

**ACTION 4.6 INTERNATIONAL STANDARDS**
to conduct an analysis of international treaties and FATF standards for asset recovery. How can they be utilised/amended to improve asset recovery both domestically and internationally.